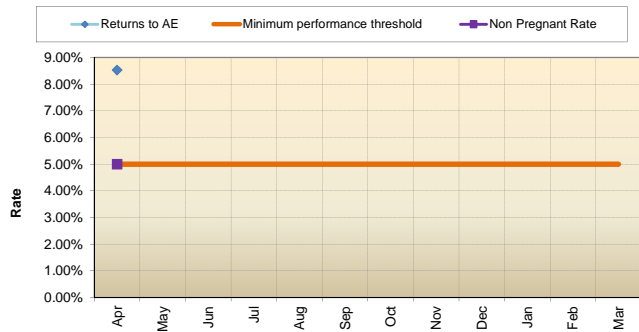


LIVERPOOL WOMEN'S HOSPITAL NHS FOUNDATION TRUST 2014/15 Accident & Emergency Department Clinical Quality Indicators

Unplanned re-attendance [HQU09]

Unplanned re-attendance rate



Description of data
Unplanned re-attendance at A&E within 7 days of original attendance (including if referred back by another health professional)

Key messages

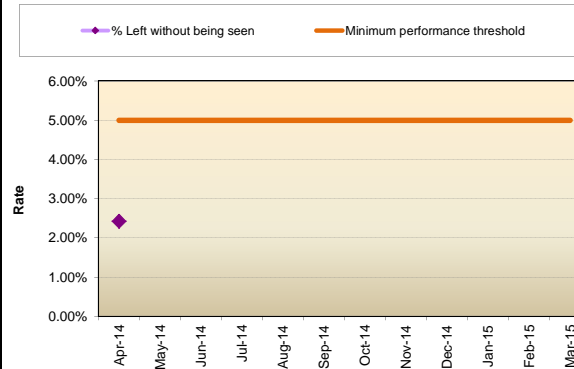
- The re-attendance rate can reflect quality of care on the initial attendance but does not demonstrate the cause of any problems. Good practice is for a reattending patient to be seen by a different and more senior clinician.
- Rates above 5% are likely to reflect poor quality care but rates below 1% may reflect excessive risk aversion.
- A rate above 5% may trigger intervention as this is one of the five A&E quality indicators included as a headline measure under national oversight to assess organisational and system health in the NHS Operating Framework for 2011/12.

Narrative Pregnancy related reattenders are excluded as it is appropriate plans of care to advise pregnant patients to reattend if they have any increasing symptoms. Non pregnancy unplanned reattendances for March were 4.65% which is under the target of 5%. Department Manager- Joanne Jennings is still leading on the completion of an audit of non pregnancy related reattenders. She is working with Colleagues in the audit department be undertaking an audit to improve our understanding as to why patients are reattending, the audit is Jan-march 2014 and once the information is available an action plan can be devised with the aim of reducing the level of reattenders.

Description of Performance	
0.0%	Rate this month
5%	Target
	Data quality

Left without being seen [HQU11]

Left without being seen rate



Description of data
The percentage of people who leave the A&E without being seen.

Key messages

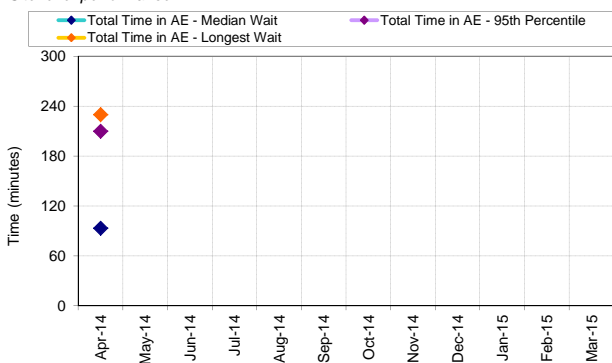
- LWBS reflects the satisfaction of patients with the initial management and experience they receive in A&E.
- The left without being seen rate should be minimal and best practice would be to have level below 5%.
- A rate at or above 5% may trigger intervention as this is one of the five A&E quality indicators included as a headline measure under national oversight to assess organisational and system health in the NHS Operating Framework for 2011/12.

Narrative

Description of Performance	
2.43%	Rate this month
5%	Target
	Data quality

Total time in the A&E department (admitted patients) [HQU10]

Site-level performance



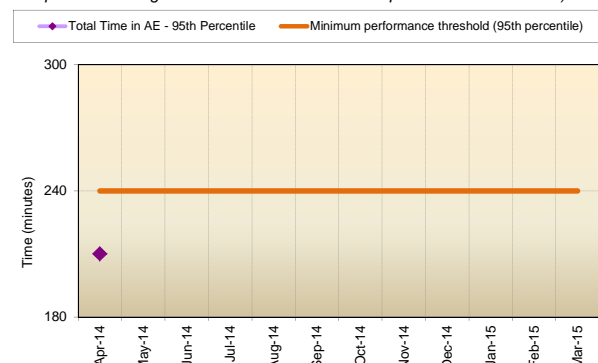
Description of data
The median, 95th percentile and single longest total time spent by patients in the A&E department, for admitted patients.

Key messages

- Timeliness of care should not deteriorate from that achieved in the last few years.
- The total time in A&E should not be investigated in isolation, and should be monitored in conjunction with the other A&E clinical quality indicators
- Clinical advice suggests that a 95th percentile wait above 4 hours for admitted patients and with the same threshold for non-admitted patients is not good practice.
- The single longest wait should be no more than 6 hours.
- A 95th percentile wait above four hours may trigger intervention as this is one of the five A&E quality indicators included as a headline measure

Narrative

Site performance against national benchmarks and performance thresholds)



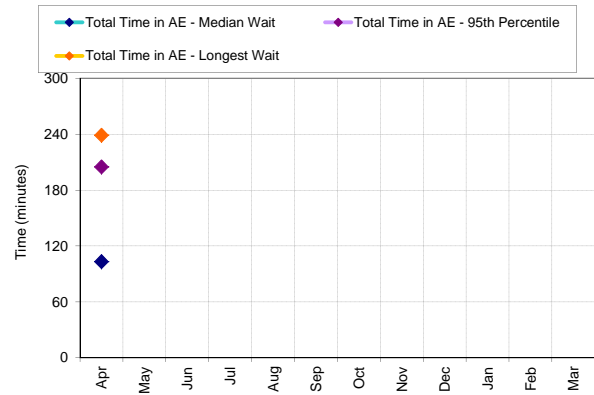
Description of Performance

210	95th percentile this month
240	Target
	Data quality

LIVERPOOL WOMEN'S HOSPITAL NHS FOUNDATION TRUST 2014/15 Accident & Emergency Department Clinical Quality Indicators

Total time in the A&E department (non-admitted patients) [HQU10]

Site-level performance



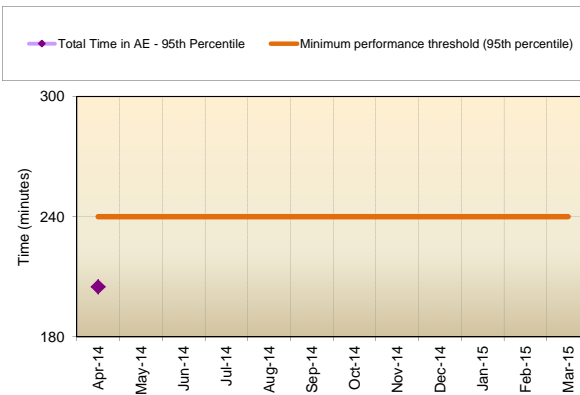
Description of data

The median, 95th percentile and single longest total time spent by patients in the A&E department, for non-admitted patients.

Key messages

- Timeliness of care should not deteriorate from that achieved in the last few years.
- The total time in A&E should not be investigated in isolation, and should be monitored in conjunction with the other A&E clinical quality indicators
- Clinical advice suggests that a 95th percentile wait above 4 hours for admitted patients and with the same threshold for non-admitted patients is not good practice.
- The single longest wait should be no more than 6 hours.
- A 95th percentile wait above four hours may trigger intervention as this is one of the five A&E quality indicators included as a headline measure under national oversight to assess organisational and system health under Technical Guidance for the 2011/12 Operating Framework – Draft 22 December 2010 38 national oversight in the NHS Operating Framework for 2011/12.

Site performance against national benchmarks and performance thresholds



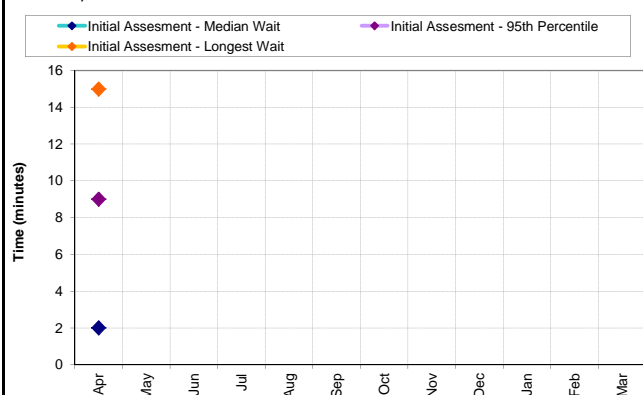
Description of Performance

205	95th percentile this month
240	Target
Data quality	

Narrative

Time to initial assessment in A&E [HDQ12]

Site-level performance



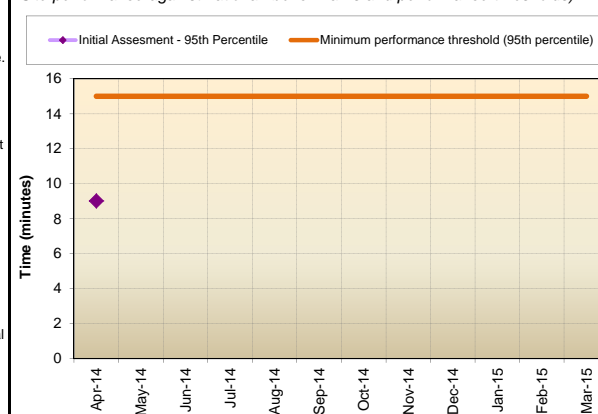
Description of data

Time from arrival to start of full initial assessment, which includes a brief history, pain and early warning scores (including vital signs), for all patients arriving by emergency ambulance.

Key messages

- The delay in the A&E department in assessing and then accepting care of the patient should be minimised but that assessment must be meaningful and add value for the patient:
- Patients should be assessed as soon as possible; good practice would be to have all patients assessed within 20 minutes of arrival.
- A 95th percentile time to assessment above 15 minutes may trigger intervention as this is one of the five A&E quality indicators included as a headline measure under national oversight to assess organisational and system health in the NHS Operating Framework for 2011/12.

Site performance against national benchmarks and performance thresholds



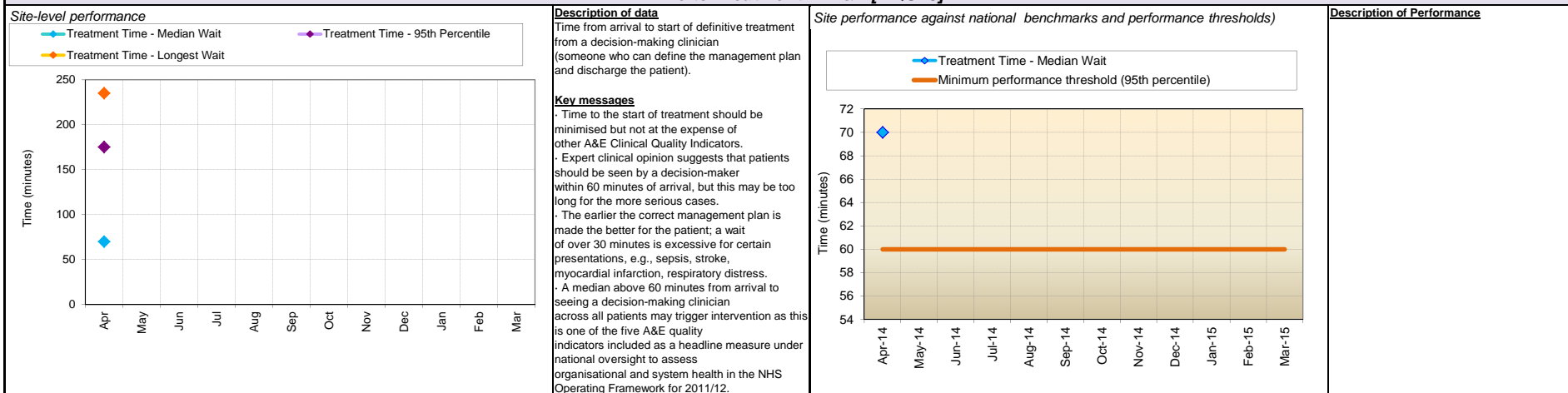
Description of Performance

9	95th percentile this month
15	Target
Data quality	

Narrative Facilities will improve with the relocation of the Emergency Department, additional triage room and consultation room will enhance ability to start initial assessments promptly

LIVERPOOL WOMEN'S HOSPITAL NHS FOUNDATION TRUST 2014/15 Accident & Emergency Department Clinical Quality Indicators

Time to Treatment in A&E [HQU13]



<p>Narrative Following triage any patient requiring urgent attention would be prioritised and seen by an appropriate clinician. The time to be seen by a decision making clinician for patients who do not require immediate or urgent attention can be affected by - the number of urgent cases, complexity of other cases in the department at the time, peaks in activity (both ER attenders and clinic patients), lack of available cubicles to review patients due to limited number of rooms available, depletion of medical staffing as they cross cover for the wards/ theatre. We continue to triage appropriately and expedite urgent cases that require immediate attention. Limited facilities will be addressed in our plans to relocate the ER to a larger location with improved environment/ increase in facilities. Medical staff cover has been highlighted as a risk to maintaining prompt review of patients, medical staff are at times called to higher clinical priorities.</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #f8d7da; width: 30px; text-align: center;">70</td> <td>Median this month</td> </tr> <tr> <td style="background-color: #fff3cd; width: 30px; text-align: center;">60</td> <td>Target</td> </tr> <tr> <td style="background-color: #d4edda; width: 30px; text-align: center;"></td> <td>Data quality</td> </tr> </table>	70	Median this month	60	Target		Data quality
70	Median this month						
60	Target						
	Data quality						

Service experience

What have we done to understand and assess the experience of our patients from Oct 2013 to Dec 2013

- Nursing quality indicators are now embedded and monthly patient questionnaires are undertaken and we plan to display results in the department. Display boards are now in place in the department to share feedback. These results will be monitored and reported to the Trust Plans- Action Plans will be generated by the department Manager and the ER team to address any deficits.
- Family friendly questions are being asked and results are now available and published for ER. We are actively promoting feedback and have a kiosk now located outside the ER for feedback to be given. Social media, twitter is also being used to encourage our patients to give feedback about the ER Services. A text reminder is also being introduced
- Formal and informal issues raised through Complaints and PALS have been used to understand and assess the experience of patients attending the Emergency Room, patients are invited to board meeting to share their experiences
- Patient Stories continue to be shared with the Board and departmental staff and we working closely with patients whom are sharing their experiences , recordings of patients experiences are with consent being utilised to widen opportunities to learn from feedback
- NICE guideline on the management of early pregnancy have been released and the organisation has assessed compliance an action plan has been developed and new practice will be commencing in April 2014.

What were results of these assessments?

- Facilities not always available when needed
- Waiting times too long
- Uncomfortable seating
- Communication
- Staff attitude/ Customer care
- Waiting times for scans / inability to offer one stop scan
- Reception privacy and confidentiality

What has been done to improve services in light of these results?

- Identified funding for additional nurses to be trained in scanning and working with colleagues in ultrasound to mentor nursing staff in early pregnancy scanning. Two additional members of our team have completed competencies and another member has commenced training
- NICE guidelines for the management of miscarriage have been assessed to understand compliance levels- Action plan to address non compliance
- Established emergency follow up clinics for patient with pregnancy of unknown location, offering consistent approach with continuity and senior clinical presence
- Introduction of quality indicators that incorporate specific feedback relating to service experience, thus developing an ongoing feedback mechanism for patients , Displayed within department and disseminated to team members

Has this resulted in improved patient experience?

- Local ownership, department managers have increased involvement in problem solving and have ability to influence service provision at the point of care
- Flexible use of additional rooms/ resources.
- Meaningful measurements in place, enabling benchmarking across Trust and Month on Month performance
- Point of care testing aiding prompt diagnosis and treatment
- systems and processes in place to address feedback.